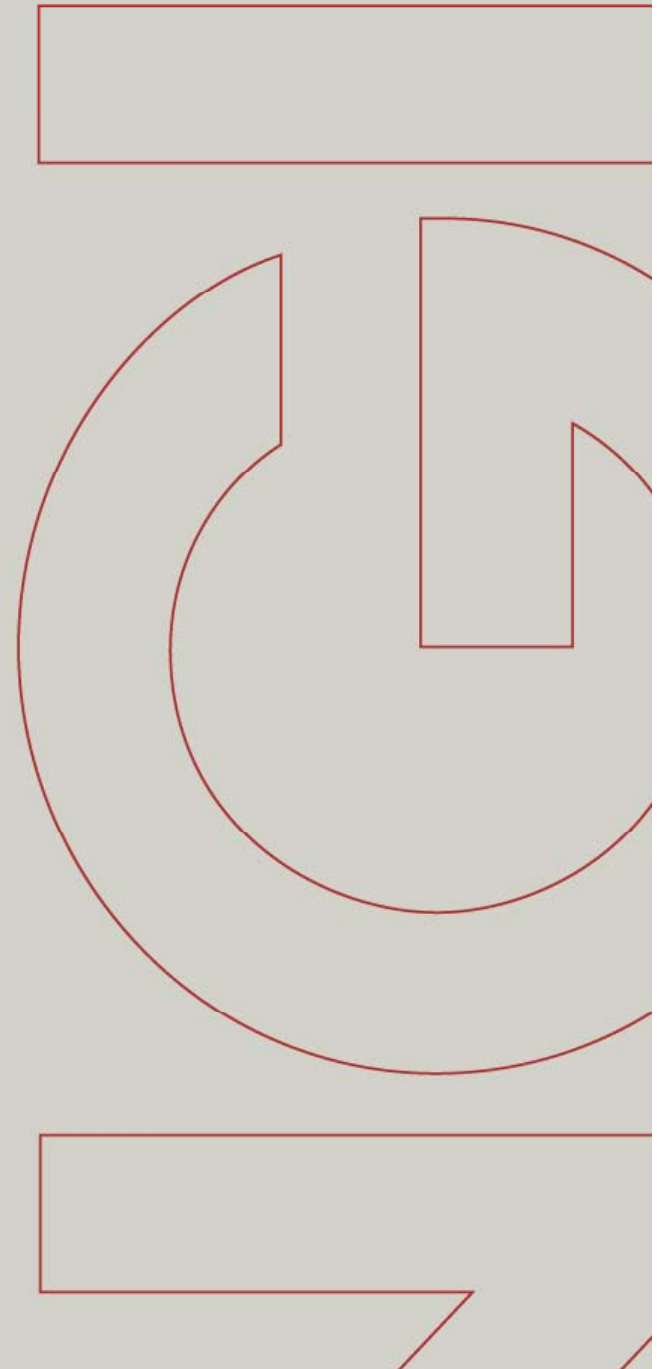


Stakeholder involvement

Part 1. Levels of stakeholder involvement and identification

Amy M.P. Oen and Magnus Sparrevik

NORDROCS short course, 18. September 2012, Oslo



“Stop dumping toxic waste into Oslo fjord!”



(photo: www.stopp-giftdumping.org)

How to move from obstruction to collaboration?



(photo courtesy Adriaan Slob)

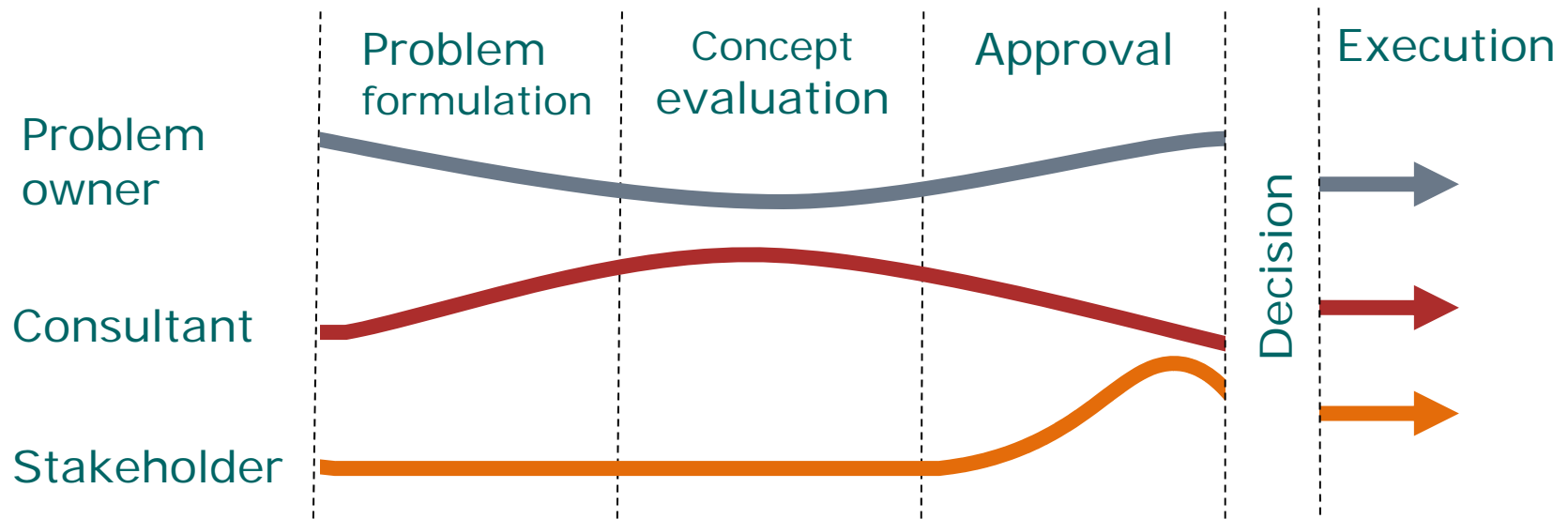


NORDROCS 2012

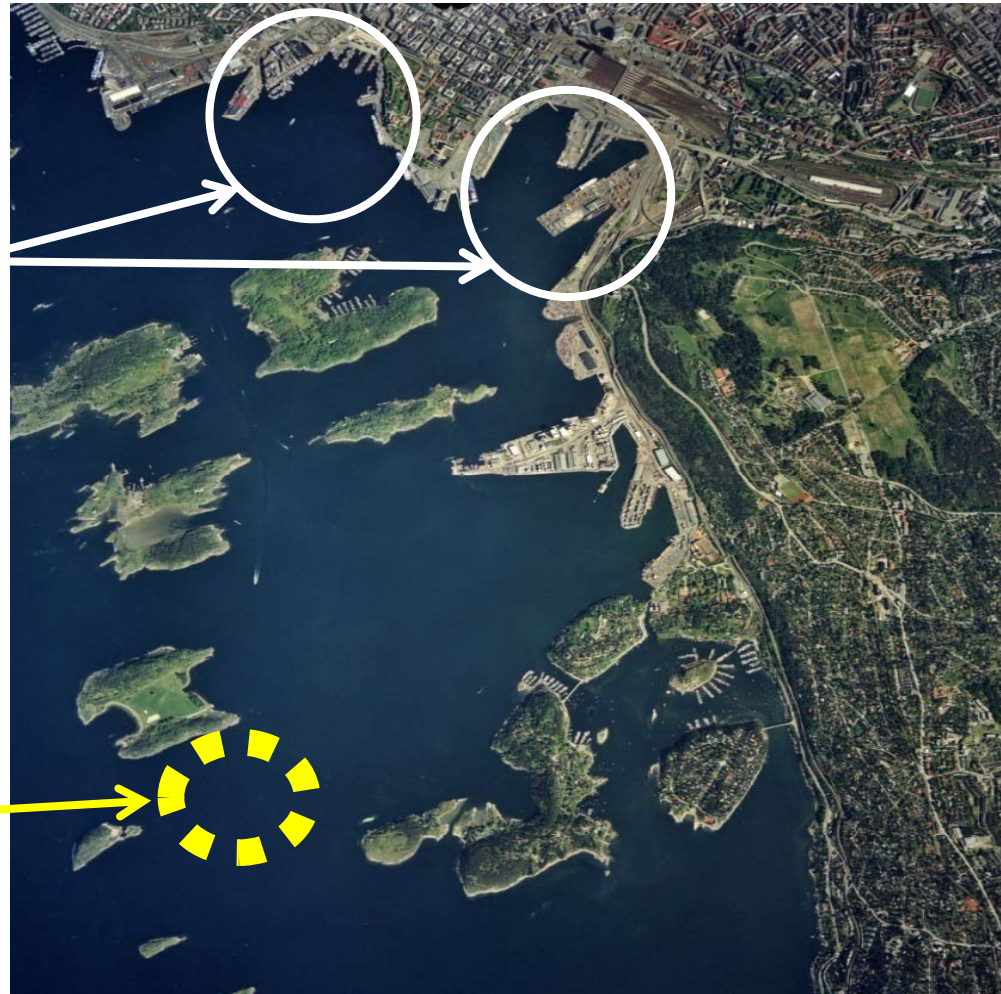
4th Nordic Joint Meeting on Remediation of Contaminated Sites
International conference September 18-21, 2012 in Oslo, Norway

NGI

When does involvement occur?



Oslo Harbour Remediation Project

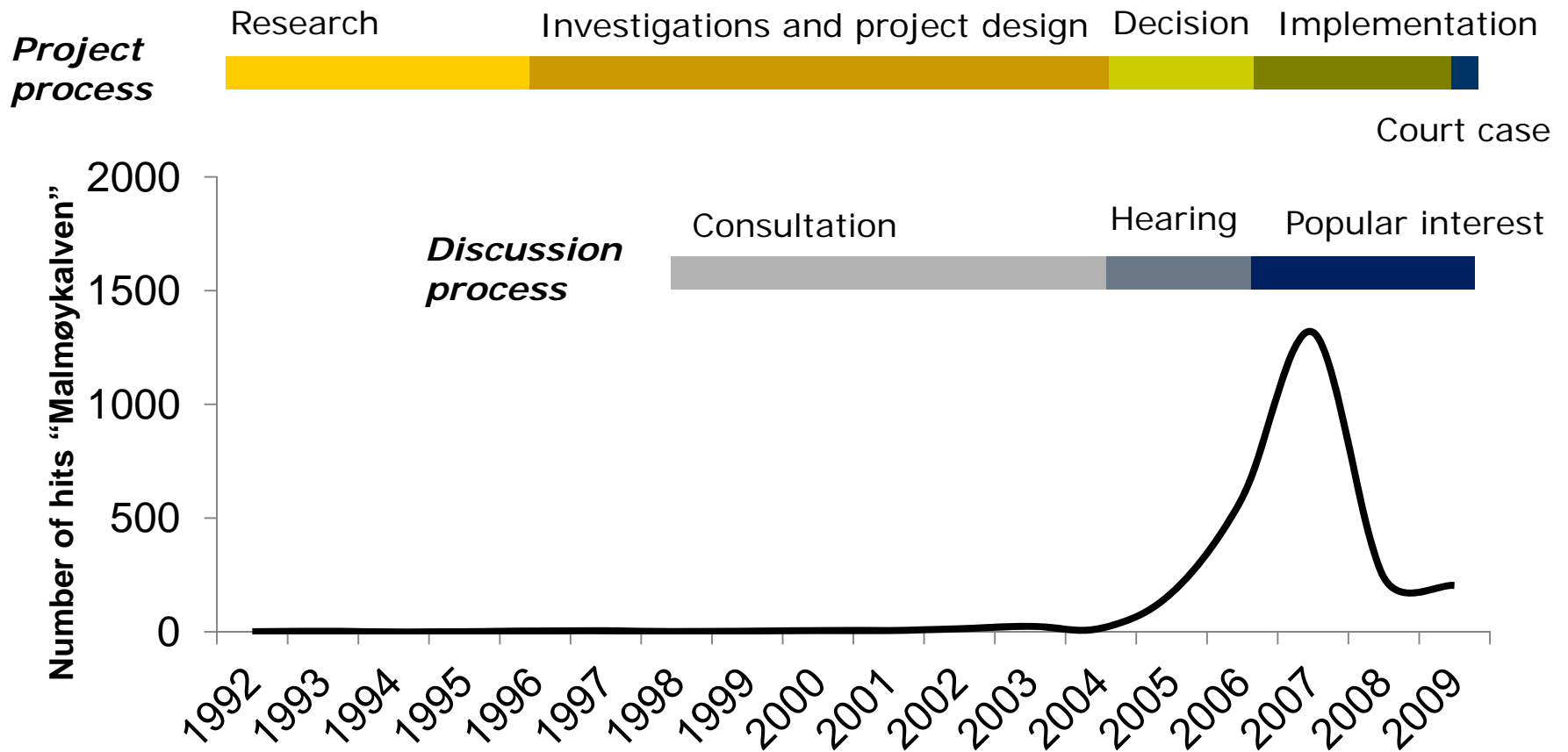


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Developments under Clean Oslofjord project

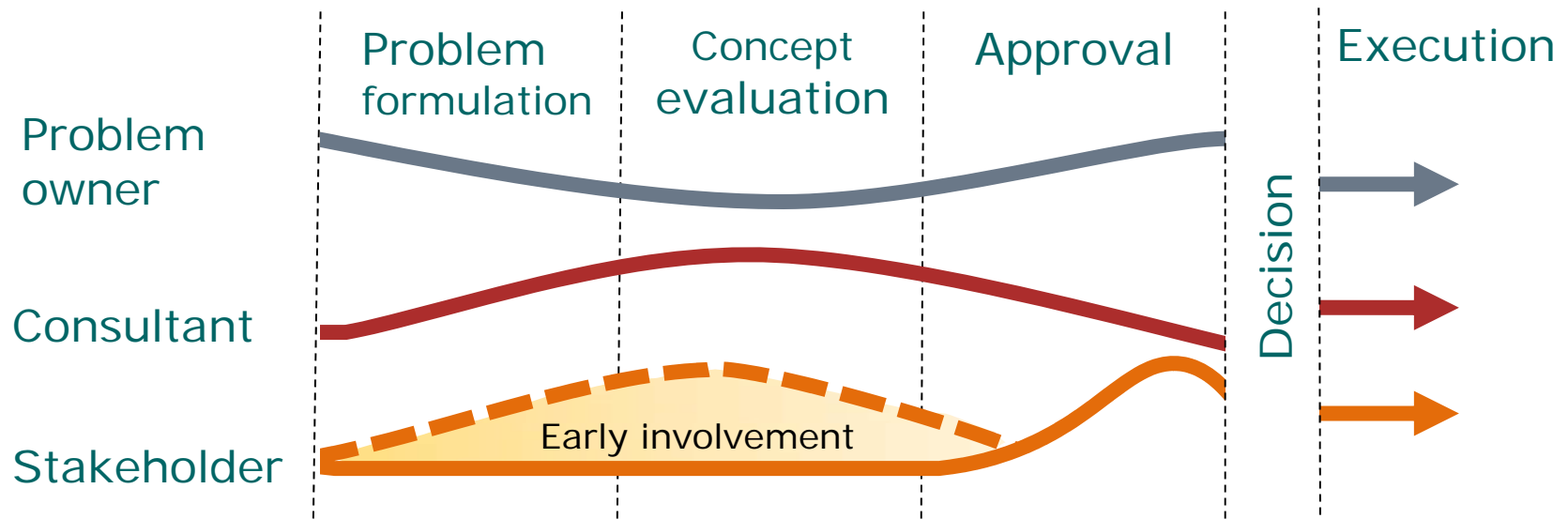


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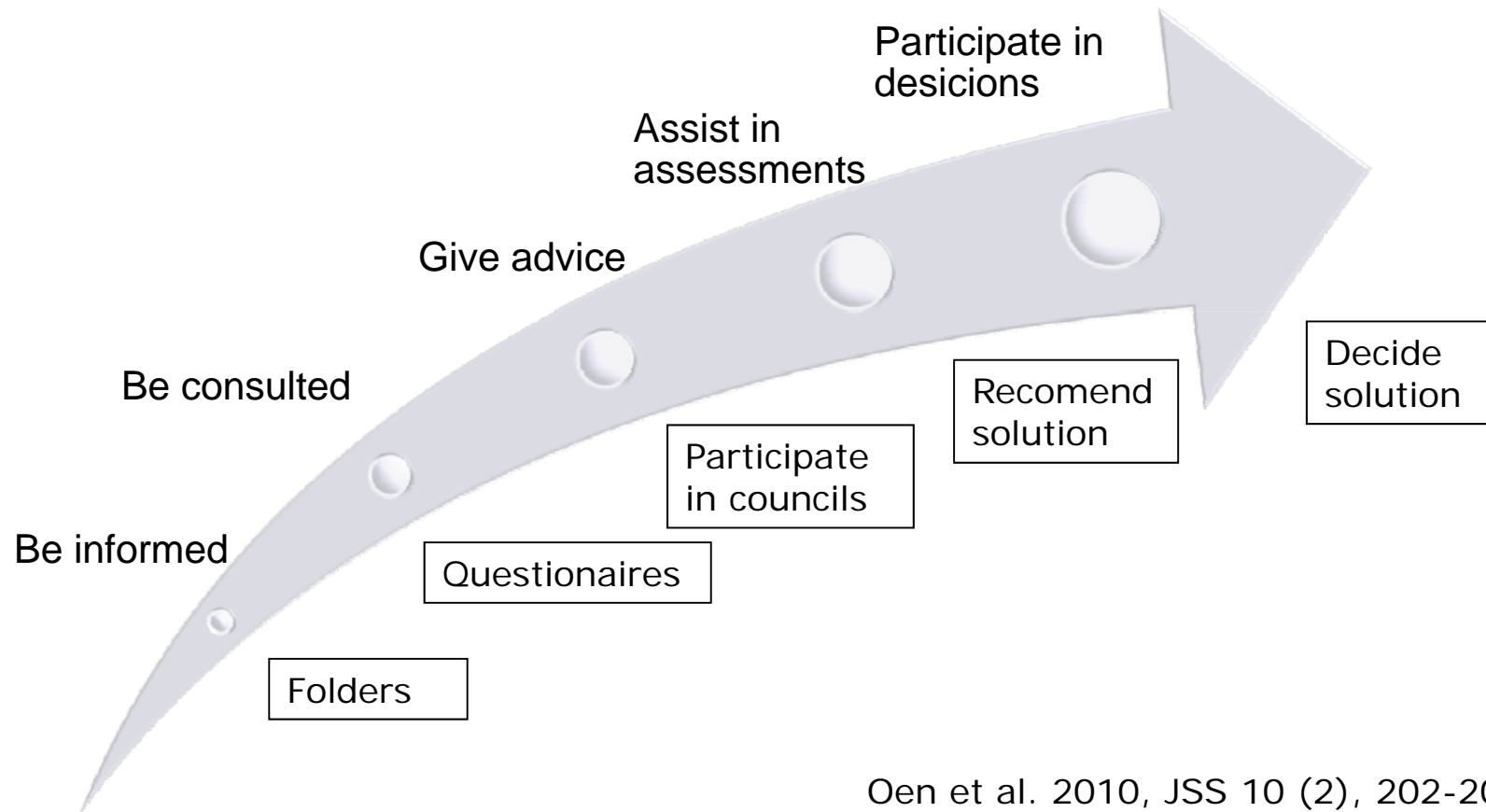
Sparrevik et al. 2010, ES&T



Perhaps another model is needed?



Many levels of involvement - be clear about objectives



Five golden rules for stakeholder involvement

- **Know your stakeholders**
- Design a process that is transparent and fair
- Respect and appreciate different points of view
- A frequent and open communication and a variety of knowledge input
- Be clear about how decisions will be made and stakeholders' influence on these decisions



Slob A. 2011



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Stakeholder analysis – make an inventory

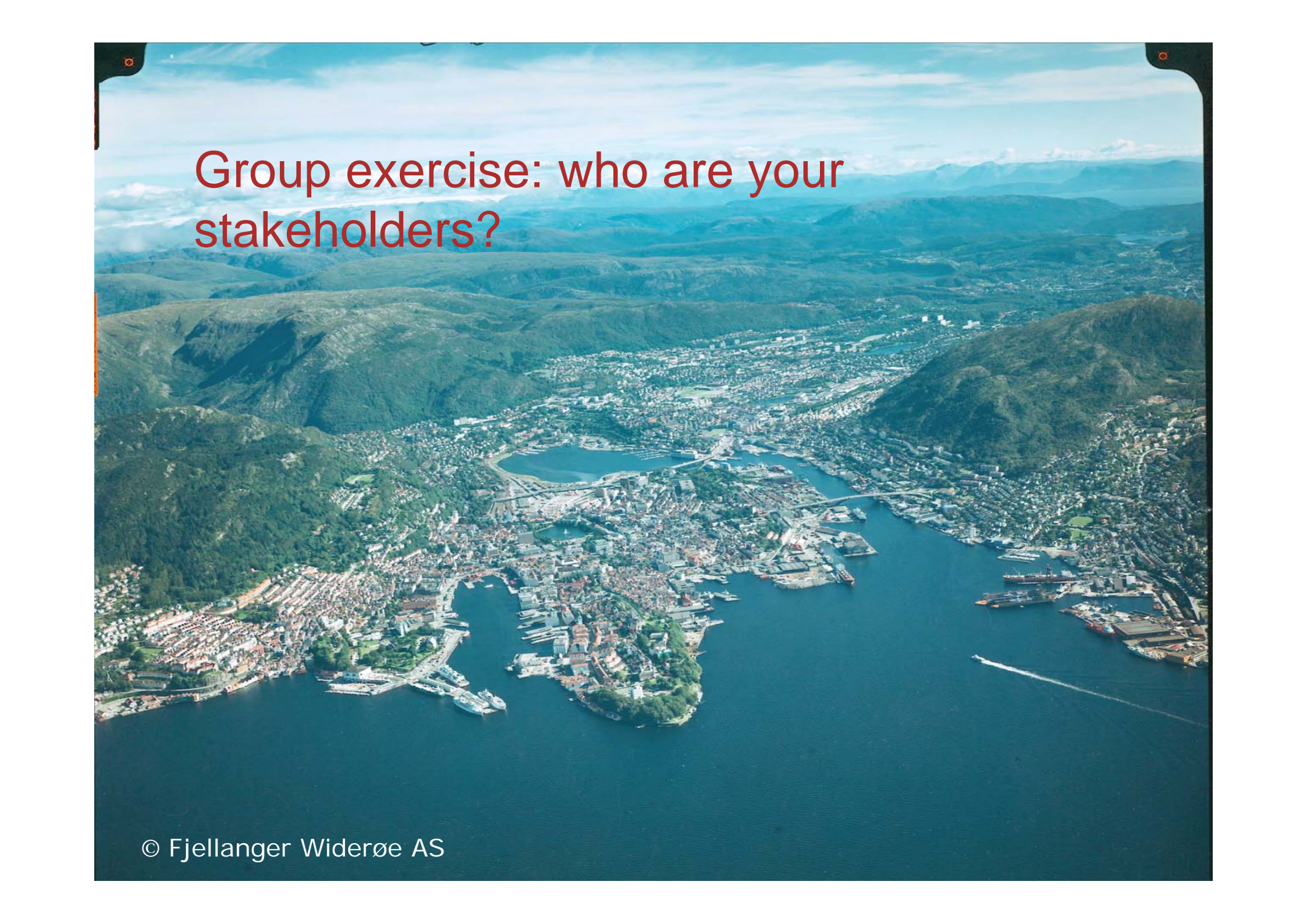
- Who are the stakeholders?
- Identification of stakeholders
 - Document review
 - Expert judgment
 - Communication with some stakeholders
- Who has influence on or is specifically influenced by the decisions?
- What are their values, interests, points of view, argumentation?
- When do they want to join the process?



NORDROCS 2012

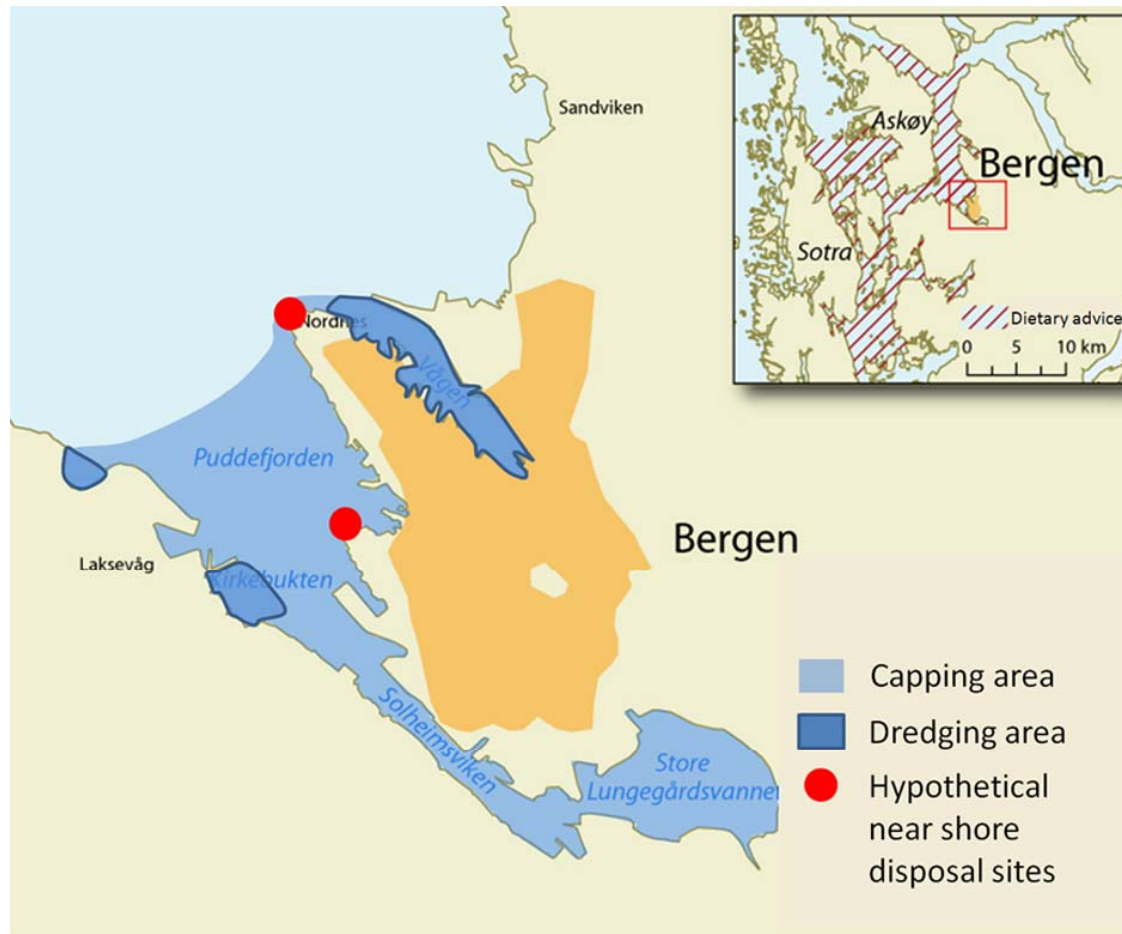
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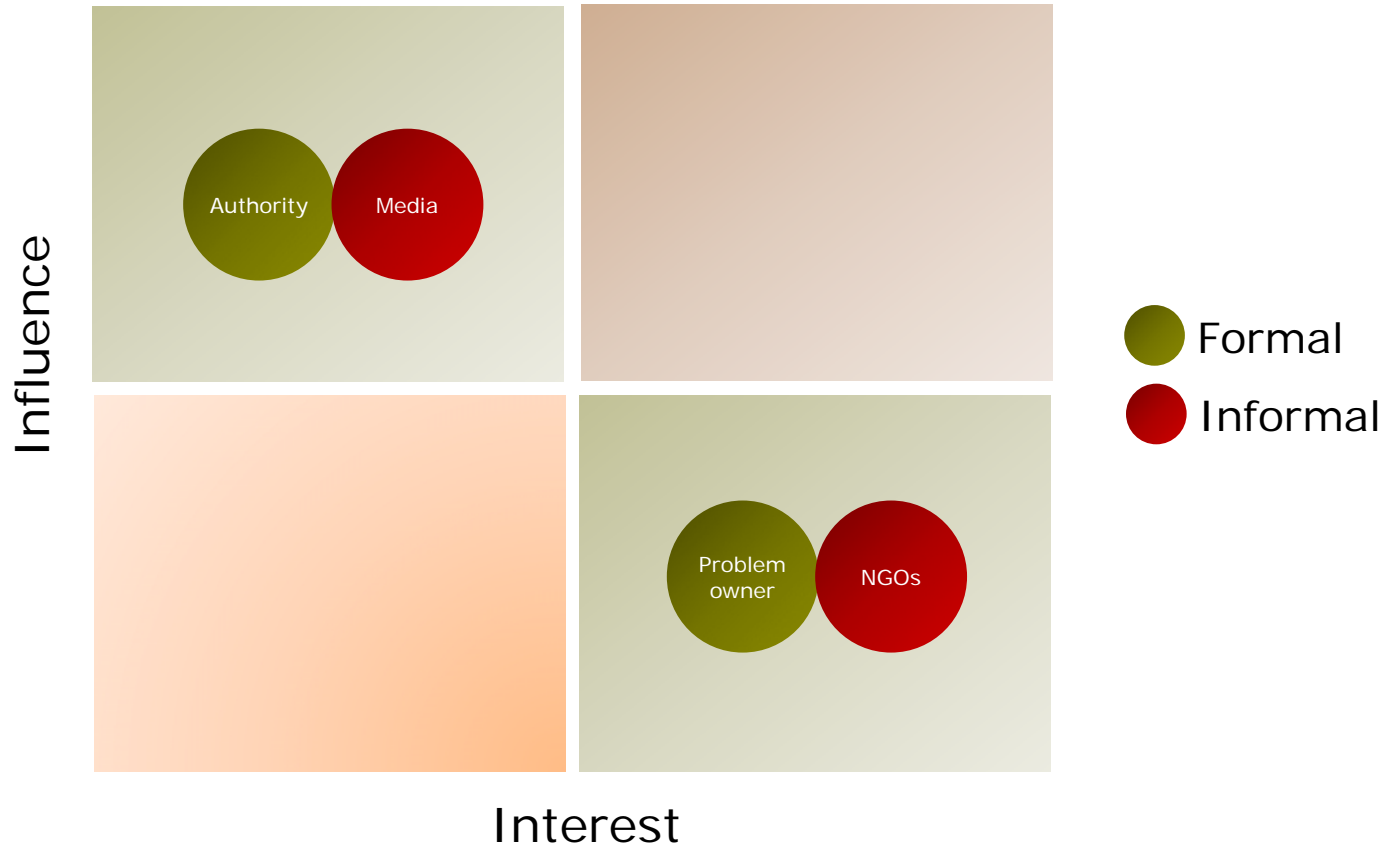
An aerial photograph of a coastal city, likely Trondheim, Norway, situated in a valley between green mountains. The city is built on a peninsula and along the shores of a large fjord. The water is a deep blue, and several large ships are docked at the harbor. The surrounding landscape is lush and green, with rolling hills and mountains in the distance under a clear sky.

Group exercise: who are your stakeholders?

Group exercise: who are your stakeholders?



Interest versus Influence



Stakeholder participation in Bergen

Gamle Laksevåg Velforening	Neighborhood org.
Norges Miljøvernforbund	NGO
1 Dykkeklubb	User
Bergen sportsfiskere	User
Kongelig Norsk Båtforbund	User
Mercur båtforening	User
NHO Hordaland	Business
Bergen Group Laksevåg	Business
Havforskningsinstitutt	Research
UiB – Institutt for geovitenskap	Research
Bergen omland havnevesen	Authority
Bergens Sjøfartsmuseum	Authority
Forsvarsbygg Futura	Authority
Mattilsynet	Authority



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